

Successful approaches to global SAP harmonization, Shared Service Centers & Roll-out programmes



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- starting position
- project goals
- problems and restrictions
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- transport streams and checks
- test landscape
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- retrospection and assessment









starting position

- Productive SAP-HCM-only-system
- More than 130 companies in D and RO
- Approximate 85.000 payrolls each month
- Integrated to 18 SAP-FI/CO-systems
- High frequent maintenance (> 1.000 transports / year)
- 2 or 3 patches each year
- Small team of HR-experts which are really common with concern modell (former projects: international concept, migration, rollout Romania)
- Project role as mentor in a country or as responsible person of a HR-modul
- My role was leader of subproject IT-delivery









Project goals

- Rollout to companies in UK and Sweden
- Parallel to production
- One common HCM-system (4 countries, > 180 companies, > 105.000 payrolls)

Problems and restrictions

- Integration of many new members in project team
- Best support and best authorisation for project teams
- Aligned to maintenance process
- No negative impact to production
- Connection of internal and external motivation in project teams
- Including three patches (fiscal year 2008/2009 in UK and 2009 in D, RO, SE)









Technical setup

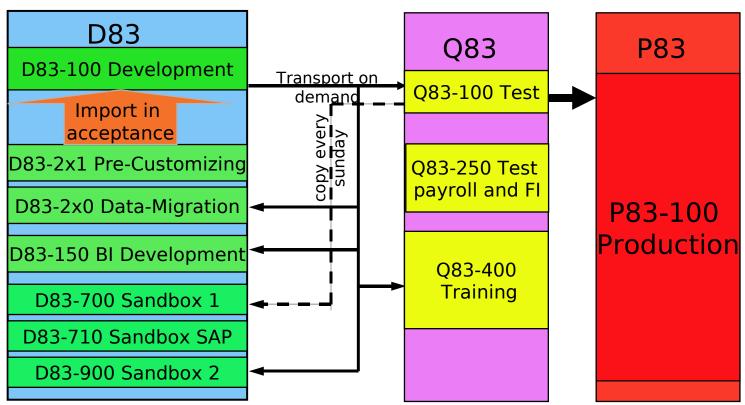
- Using standard system landscape
 - Development-system
 - creating special clients for each country
 - pre-cus tomizing
 - data-migration
 - Quality-/Training-system
 - S tandard test-client for all acceptance tests
 - S tandard training-client for all backend trainings
 - creating special client on demand of UK for full test payroll and FIinterface
- Test&Clone to move HR-data between clients







Technical setup and transport streams and checks

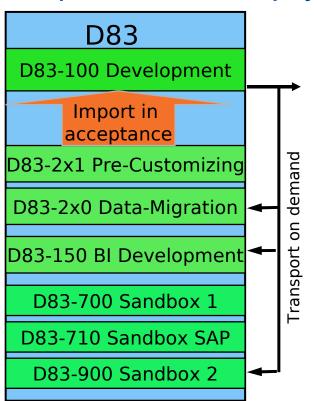








Principles of collaboration project and maintenance



- Pre-Customizing and Data-Migration separate for each project (UK 250/1, Nordic 230/1, HU, BI 150)
- Transports created by mentors
- Mentors assigns tasks in transports
- No client independant customizing
- No customizing in client Data-Migration
- Delivering customizing on request after finishing a level agreed by mentors
 - Doubblecheck for conflicts to running system by developer, mentor and person in charge for special group of functions
 - Import into D83-100
 - Transport via standard-queue (single process to bring customizing into client for data-migration)









Test landscape

- Only one standard test client for all transports
- Local customizing was collected for acceptance test (project) and permanent regression test (maintenance)
- Global and common customizing was tested soon and released to production
- Creating special test client to test
 - payroll and FI-interface using real data of all EE in one country
 - Without problems in authorisation







go live and cut over

- Loading all personnel data into data migration client
- Approval complete data base by business
- Acceptance test and regression test successfully:
 - Rollout Sweden and UK
 - Patch fiscal year 2009 in UK
- Collecting all transports (> 2.000) in 12 master-transports in Q-system
- Release master-transports into P-system
- Copying approved personnel data into P-system by using Test&Clone
- Connect root element in OM with existing structure
- Check and approve data in P-system
- Release data maintenance in UK and Sweden
- No interruption of business for permanent users in D and RO







retrospection and assessment

- We were successfully
- Some improvements are possible
 - Staffing team (local global)
 - Collaboration local common global
- Significant advantages
 - Rising conflicts early as possible
 - Concentrating power to solve real problems







Thank You for listening





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